

Board meetings held in 2016 and members' attendance (Updated: 7 December 2016)	
Number of Board meetings held during the year ¹	9
Independent Non-executive Directors	
C K Chow (Chairman)	9/9
Apurv Bagri ²	7/7
T C Chan	9/9
Timothy G Freshwater	9/9
Anita Y M Fung	9/9
Rafael Gil-Tienda	8/9
John B Harrison	8/9
Fred Z Hu	7/9
Bill C P Kwok	9/9
Vincent K H Lee	9/9
Margaret M Y Leung	9/9
John M M Williamson	9/9
Oscar S H Wong ³	2/2
Executive Director	
Charles X Li (Chief Executive)	9/9
Average attendance rate	97%

1. An offsite meeting was also held during the year.
2. Mr Apurv Bagri was elected as Director effective 28 April 2016.
3. Mr Oscar Wong retired as Director on 28 April 2016.