

In addition to the mid-year strategy review in March 2024 and the strategy meeting in September 2024, the Board held nine meetings in 2024 to discuss key matters relating to the Group's strategies, business operations, performance, governance, risk management, corporate responsibility, investor relations, and human capital, and bi-annual meetings with the Chairman and Deputy Chairmen of the Listing Committee to discuss listing related matters.

Meetings of Non-executive Directors are held from time to time, as appropriate. The HKEX Chairman also has regular gatherings with other Directors, occasionally without the presence of the Chief Executive Officer, to consider issues in an informal setting.

Attendance Record of Directors and Committee Members in 2024 ¹

	2024 AGM	Board	Audit Committee	Board Executive Committee	Corporate Responsibility Committee	Investment Committee	Listing Operation Governance Committee	Nomination and Governance Committee	Remuneration Committee	Risk Committee	Risk Management Committee (statutory)
Number of Meetings	1	9 ²	4	5	4	4	4	4	4	4	4
INEDs											
Carlson Tong (Chairman) ³	1/1	9/9	2/2	4/4	4/4			4/4	3/3		3/3
Laura M Cha (ex-Chairman) ⁴	1/1	3/3		1/1	1/1			2/2	1/1	1/2	1/1
Nicholas Allen	1/1	9/9	4/4							4/4	
Apurv Bagri ⁵	1/1	9/9						4/4	4/4		
K P Chan ⁶		6/6			3/3	3/3					
C H Cheah ⁷	1/1	9/9		5/5	1/1	4/4	4/4	4/4			
Anna Cheung	1/1	9/9	4/4	5/5	4/4				4/4		
Herbert Chia ⁸		1/1									
Susan Chow ⁹	1/1	9/9	2/2		4/4		4/4		3/4	4/4	4/4
Benjamin Hung ⁴	1/1	3/3				1/1		2/2			
Nisa Leung ¹⁰	1/1	9/9	2/2					2/2		2/4	
Hugo Leung	1/1	9/9	4/4	5/5		4/4	4/4			4/4	4/4
Joseph Yam	1/1	9/9				4/4			4/4	4/4	
Peter Yan ¹¹		5/5	2/2					2/2	2/2		
Zhang Yichen	1/1	8/9			3/4	1/4		4/4			
Executive Director											
Bonnie Y Chan ¹²	1/1	8/8		4/4	2/3						
Nicolas Aguzin ¹³		1/1		1/1	1/1						
Market Professionals											
Renu Bhatia							4/4				
Daryl Ho											3/4
Terence Keyes							4/4				
Miranda Kwok											4/4
Rico Leung											3/4
Sun Yu											4/4
Xing Guiwei ¹⁴											4/4
Attendance Rate	100%	99%	100%	100%	92%	85%	100%	100%	95%	86%	94% ¹⁵

1 During 2024, certain members of the Board also performed a regulatory role by serving as members of the Listing Nominating Committee and/or the Listing Policy Panel.

2 Includes the mid-year strategy review in March 2024 and the strategy meeting in September 2024

3 Mr Tong was appointed by the Board on 24 April 2024 to succeed Laura M Cha as HKEX Chairman, and such appointment was approved by the Chief Executive of HKSAR and took effect on 3 May 2024. Mr Tong became the chairman of the Corporate Responsibility Committee, the Nomination and Governance Committee and the Remuneration Committee on 24 April 2024, and the chairman of the Board Executive Committee and the Risk Management Committee (statutory) on 3 May 2024; and ceased to be a member of the Audit Committee on 24 April 2024.

4 Mrs Cha and Mr Hung retired from the Board and the relevant committees on 24 April 2024. Following her retirement, Mrs Cha was appointed as Senior Advisor to the Board from 25 April 2024 to 24 April 2025.

5 Mr Bagri was redesignated from chairman to member of the Remuneration Committee on 24 April 2024.

6 Mr Chan was appointed as Director and a member of the Corporate Responsibility Committee and the Investment Committee on 24 April 2024.

7 Mr Cheah served as a member of the Corporate Responsibility Committee from 24 April to 21 June 2024, during which the Corporate Responsibility Committee held one meeting.

8 Mr Chia was appointed as Director on 29 October 2024 and a member of the Audit Committee, the Investment Committee and the Risk Committee on 11 December 2024. No meetings were held by these Committees from 11 December to 31 December 2024.

9 Mrs Chow was appointed as a member of the Audit Committee on 24 April 2024.

10 Ms Leung was appointed as a member of the Nomination and Governance Committee on 24 April 2024, and ceased to be a member of the Audit Committee on the same date.

11 Mr Yan served as Director and a member of the Audit Committee, the Nomination and Governance Committee and the Remuneration Committee from 24 April to 28 October 2024.

12 Ms Chan was appointed as Chief Executive of HKEX with effect from 1 March 2024 and became an ex-officio Board member and a member of the Board Executive Committee and the Corporate Responsibility Committee on the same date.

13 Mr Aguzin stepped down as Chief Executive of HKEX on 29 February 2024 and ceased to be an ex-officio Board member and a member of the Board Executive Committee and the Corporate Responsibility Committee on the same date.

14 Mr Xing was appointed to succeed David Grimme as a member of the Risk Management Committee (statutory) on 1 January 2024.

15 The attendance rate calculation took into account the attendance by alternates to members of the committee, who are market professionals.