Connecting Today with Tomorrow:

Modernising Our Platform Business

John Buckley

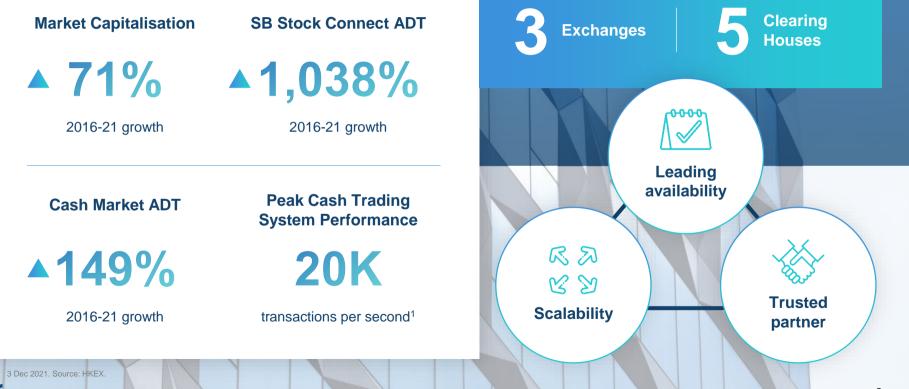
Head of Exchange Operations and Transformation

Richard Leung Group Chief Technology Officer

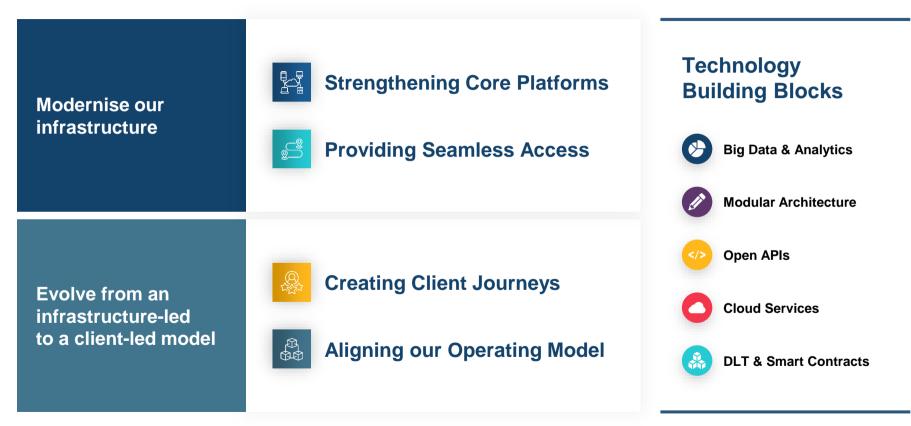




Strong Platform Foundations



Where We Are Investing



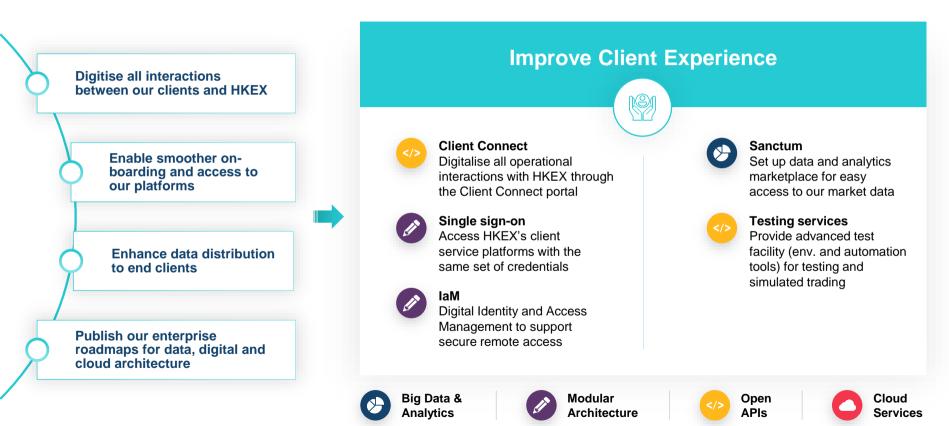
Strengthening Core Platforms



Strengthening Core Platforms | Key Initiatives

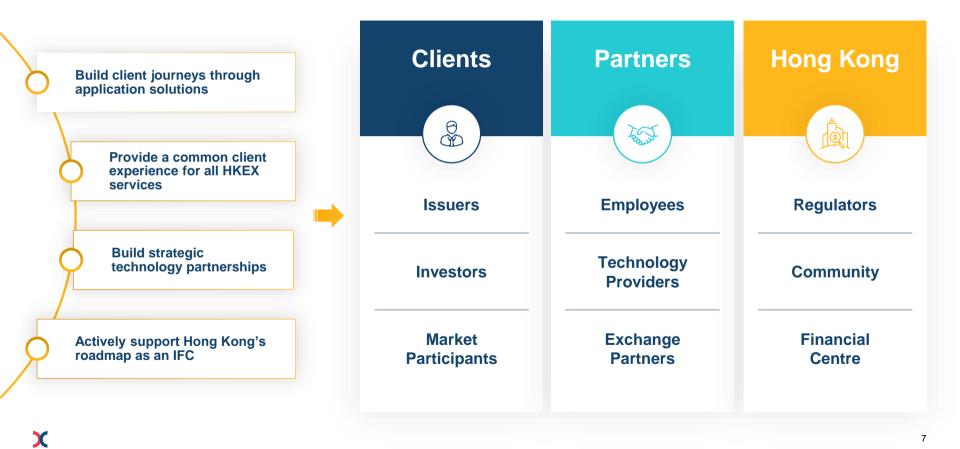


Providing Seamless Access



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Creating Client Journeys



Creating Client Journeys | Key Initiatives



Project Signal New data-driven online platform to digitise SEHK's interaction with issuers

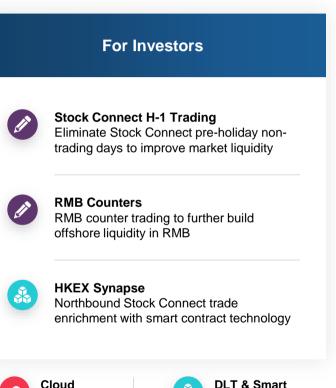
For Issuers

Project FINI Scalable cloud-based platform to conduct faster, smoother, HK equity offerings



IR Connect Platform for issuers to connect with existing and prospective shareholders Key account management





Big Data & Analytics



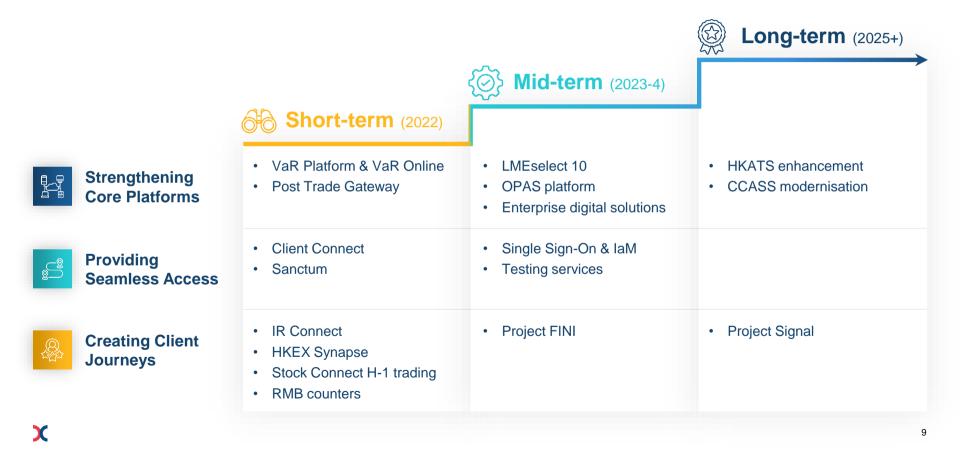


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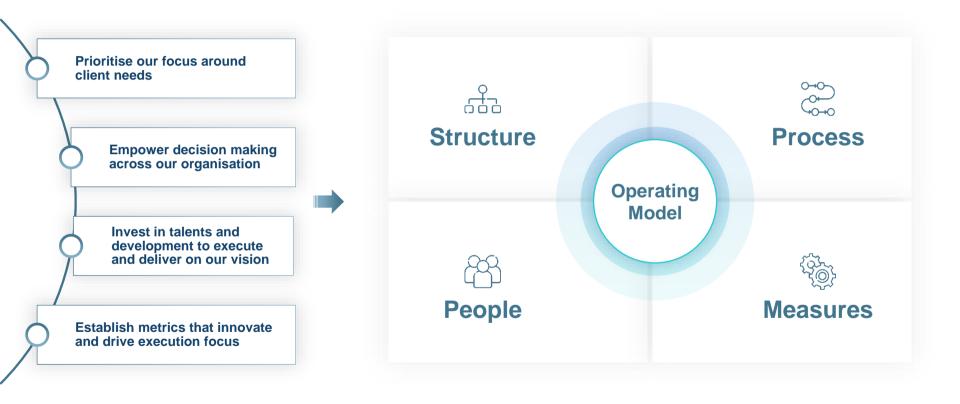
Cloud Services DLT & Sm Contracts

Multi-year Modernisation Journey



Aligning our Operating Model





R BB

New Operating Model to 'Future-Proof' HKEX

Highly successful business, investing from a position of strength

HKEX Annual Group Revenue 2011-21 (HK\$ bn) 7.2 2012 ... a newly aligned operating model will future-proof us for decades to come, enabling...

Asset agnostic core systems

Open & modular architecture

Tokenisation of traded instruments

Cloud-enabled infrastructure

Digital end-to-end client journeys

Delivering Benefits for All



To Modernise our Platform Business, We are...



Sustaining investment to **strengthen our core platforms** in risk, trading, post-trade and digital Building more **seamless access** to our platforms for convenience and efficiency



Putting **client journeys** at the forefront of our priorities in application development



Aligning our end-to-end operating model to support HKEX as the Marketplace of the Future