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Where this document refers to Shanghai-Hong Kong Stock Connect and/or Shenzhen-Hong Kong Stock Connect (together, the "Stock Connect" programs), please note that currently, access to northbound trading is only available to intermediaries licensed or regulated in Hong Kong; southbound trading is only available to intermediaries licensed or regulated in Mainland China. Direct access to the Stock Connect is not available outside Hong Kong and Mainland China.

Where this document refers to Bond Connect, please note that currently, access to northbound trading is only available to foreign investors that are able to trade onshore bonds on the China Foreign Exchange Trade System & National Interbank Funding Centre.

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Agenda

- 01 2019 Key Highlights
- 02 HKEX Group Financial Review
- **103** Key Performance and Strategic Drivers
- 04 Appendix



2019 Key Highlights



Revenue and PAT Growth Despite Macro and Geopolitical Challenges

Revenue of HK\$16.3bn (+3% YoY) | PAT of HK\$9.4bn (+1% YoY)



Macro-driven Softness in Cash & Derivatives Markets

Cash Market ADT -19% YoY | Futures & Options ADV -11% YoY | LME chargeable ADV -2% YoY



Continued Strong IPO Market

#1 globally in # of IPOs (183) and IPO funds raised (HK\$314bn) | Alibaba (HK\$101bn) & Budweiser APAC (HK\$45bn) listings



Record Stock Connect Revenue for the Third Consecutive Year

Revenue of HK\$1bn (+49% YoY) | A shares in global benchmarks | WVR companies in Southbound Connect



Record Year for Bond Connect

ADT of RMB10.7bn (+197% YoY) | 1,601 investors onboarded (+218% YoY) | Chinese bonds in global indices



Solid Contribution from Commodities

EBITDA +5% YoY | New products launched on the LME, HKFE, QME



Leverage New Technology

Investments in partnerships (BayConnect, Huakong TsingJiao) | Exploring innovation and new technologies



Key Financial Highlights – Record Revenue and Profits Despite Lower Trading Volume

(HK\$)





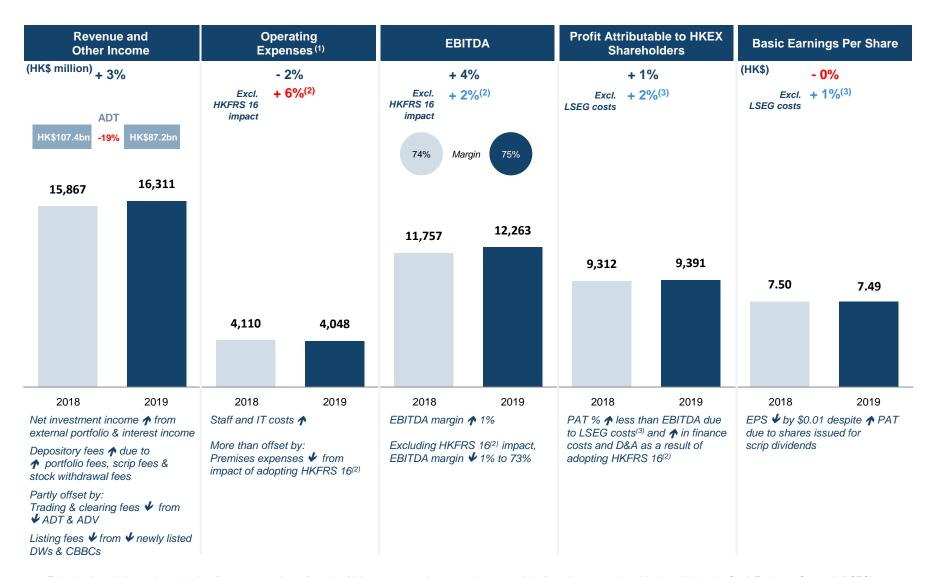








Solid and Resilient Performance against Challenging Macro Backdrop



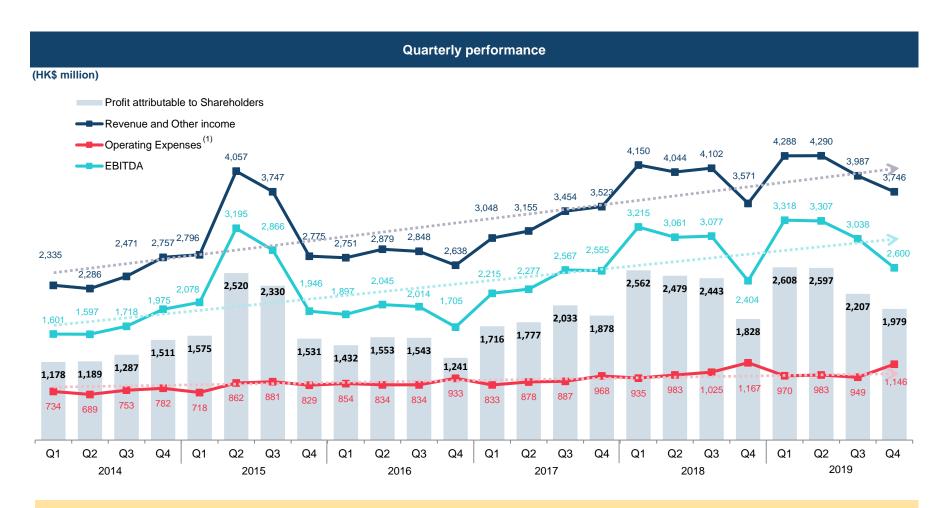
^{1.} Excludes depreciation and amortisation, finance costs, share of results of joint ventures, and non-recurring costs arising from the proposed combination with London Stock Exchange Group plc (LSEG).

^{4.} As a result of adopting HKFRS 16: Leases, operating lease rentals are no longer recognised under opex. Instead, they are recognised as right-of-use (RoU) assets and lease liabilities in the consolidated statement of financial position, and they are subsequently charged to P&L under finance costs and depreciation & amortisation.





2019 Performance Bolstered by Record 1H Performance



2019 quarterly performance reflects resiliency of business and macro environment

Record Stock Connect income and net investment income, alongside good cost controls drove earnings

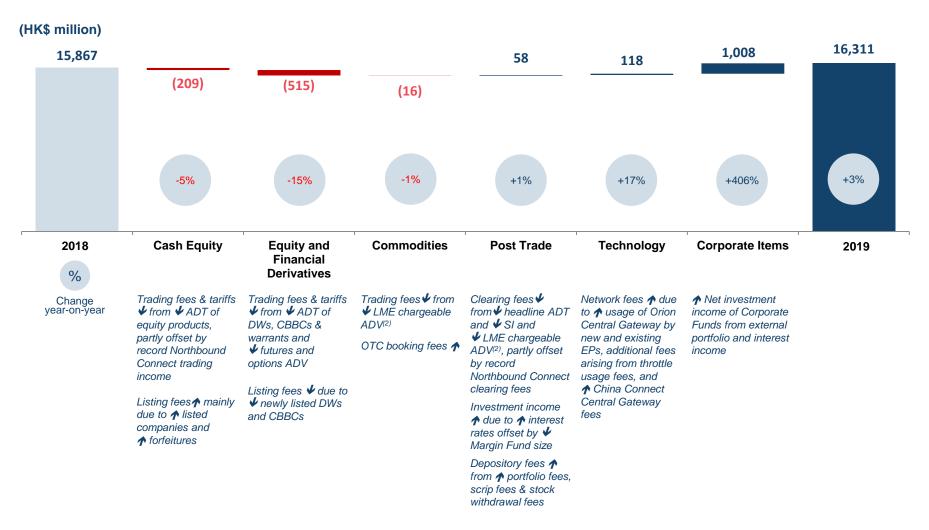
^{2.} Dotted trend lines are illustrative and do not constitute a forward forecast.



^{1.} Excludes depreciation and amortisation, finance costs, and share of results of joint ventures, and non-recurring costs arising from the proposed combination with LSEG

Record Stock Connect Revenue and Higher Investment Income Offset Impact of Lower Trading Volumes and Derivative Listing Fees

Segmental revenue



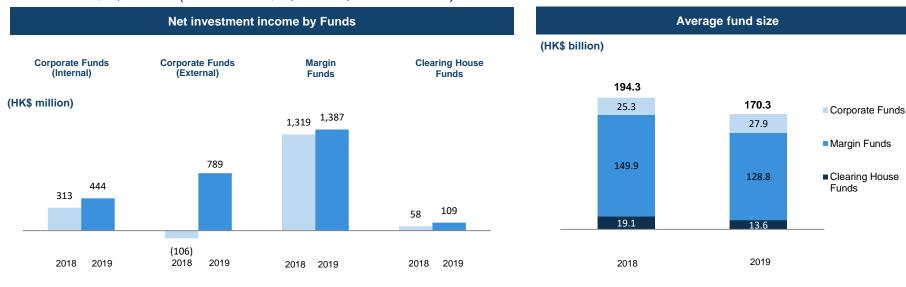
^{1.} Headline ADT down 19% (2019: HK\$87.2bn; 2018: HK\$107.4bn); ADT of Cash Equity down 18% (2019: HK\$69.2bn; 2018: HK\$84.2bn); ADT of DWs, CBBCs and warrants included under Equity and Financial Derivatives down 22% (2019: HK\$18.0bn; 2018: HK\$23.2bn).

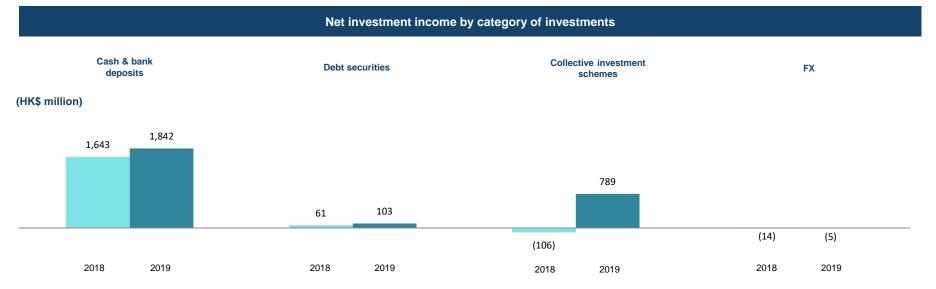


Chargeable ADV excludes Admin Trades (which became chargeable from May 2019 at a very low trading fee rate of US\$0.04 per contract and clearing fee rate of US\$0.02 per contract) and other non-chargeable trades.

Net Investment Income – Record Investment Income Driven by Strong Performance of Global Equities and Fixed Income and Higher Interest Rates

2019: HK\$2,729m (2018: HK\$1,584m, +72% YoY)







EBITDA Up 4% Despite Lower Volumes in Cash and Derivatives Markets

EBITDA

| Cash Equity | Equity & Financial Derivatives | Commodities | Post Trade | Technology | Group Total (incl. Corp. Items) | |
|---|--|--|--|---|--|--|
| (HK\$ million) - 7% % EBITDA Margin % Share of Group EBITDA (before Corporate Items) | - 17% | + 5% | + 1% | + 8% | + 4% Excl. + 2%(1) HKFRS 16 impact 74% 75% 12,263 | |
| 85% 83% | 84% 82% | 49% 52% | 87% 87% 5,356 5,402 | 75% 69% | | |
| 3,271 3,043 | 2,930 2,437 | 698 731 5% 6% | 42% | 508 551 | 100% | |
| Trading fees & tariffs ♥ from ♥ ADT of equity products Listing fees ↑ due to ↑ listed companies and ↑ forfeitures Opex ↑ due to ↑ staff costs and Stock Connect IT costs, partly offset by ♥ premises expenses(1) | Trading fees & tariffs ♥ from ♥ ADT of DWs, CBBCs & warrants and ♥ futures and options ADV Listing fees ♥ due to ♥ newly listed DWs and CBBCs Opex ♥ due to ♥ premises expenses(1) mostly offset by ↑ staff costs and IT costs | 2018 2019 Trading fees ♥ from ♥ LME chargeable ADV OTC booking fees ♠ Opex ♥ due to ♥ premises expenses(1), and ♥ professional fees | 2018 2019 Clearing fees ♥ from ♥ ADT and ♥ SI and ♥ LME chargeable ADV Investment income ↑ due to ↑ interest rates Depository fees ↑ from ↑ portfolio fees, scrip fees & stock withdrawal fees Opex ↑ due to ↑ staff costs and IT costs, partly offset by ♥ premises expenses(1) | 2018 2019 Network fees ↑: ↑ usage of Orion Central Gateway by new and existing EPs, additional fees from throttle usage fees, and ↑ China Connect Central Gateway fees Opex ↑ due to inclusion of iLab opex(2) and BayConnect opex(3) | 2018 2019 EBITDA ↑ 4%. Excluding HKFRS 16 ⁽¹⁾ impact, EBITDA ↑ 2% Overall EBITDA margin ↑ 1% | |

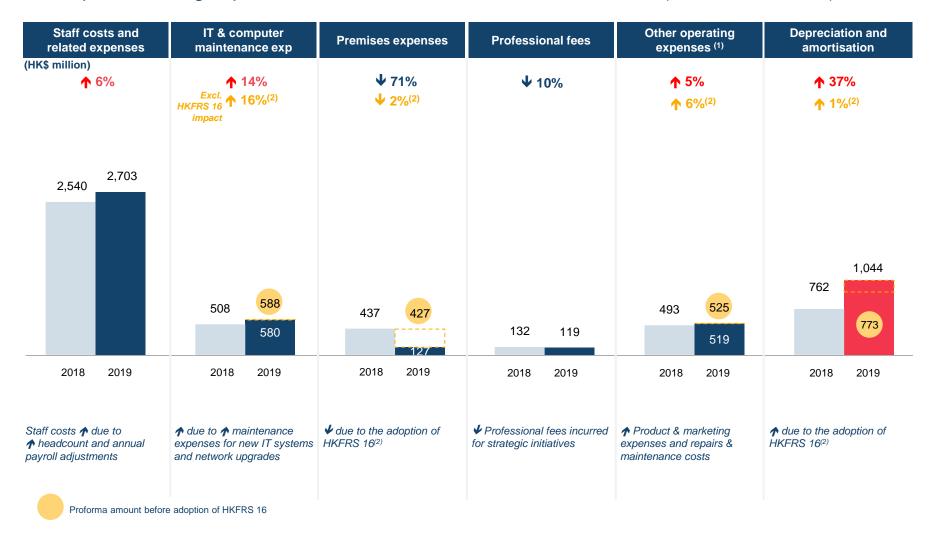
^{1.} As a result of adopting HKFRS 16: Leases, operating lease rentals are no longer recognised under opex. Instead, they are recognised as right-of-use (RoU) assets and lease liabilities in the consolidated statement of financial position, and they are subsequently charged to P&L under finance costs and depreciation & amortisation.

^{2.} iLab opex was previously included under Corporate Items in 2018, and it is now included under Technology segment as a result of the Group's reorganisation in 2019.

^{3.} The acquisition of BayConnect was completed in June 2019 and its opex is included under Technology segment.

Operating Expenses – Investments in Talent and IT Systems

Total opex excluding depreciation and amortisation – 2019: HK\$4,048m (2018: HK\$4,110m)



Includes product marketing and promotion expenses.

^{2.} As a result of adopting HKFRS 16: Leases, operating lease rentals are no longer recognised under opex. Instead, they are recognised as right-of-use (RoU) assets and lease liabilities in the consolidated statement of financial position, and they are subsequently charged to P&L under finance costs and depreciation & amortisation.



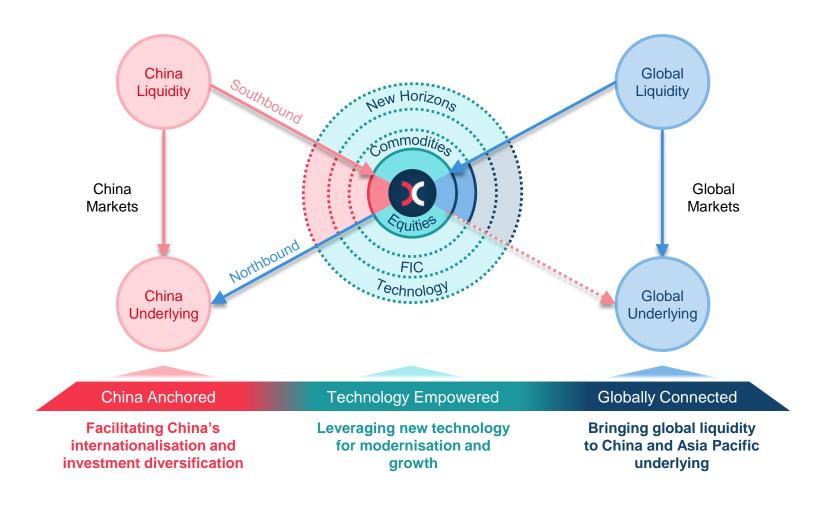
HKEX – Strong Core Business with Unparalleled Growth Opportunities

- 1 | Sole exchange group in Asia's leading financial centre with robust and resilient business model underpinned by
 - Internationally trusted financial markets
 - Diverse investor mix and comprehensive offerings across the value chain
- 2 | Strong structural growth in equities sustained by
 - Our role as the primary offshore capital formation centre for China
 - Our entrenched connectivity between global and Chinese capital flows, enhancing operating leverage and delivering profitability
- 3 | Future growth opportunities in FICC and technology
 - Replicating China-driven success in equities
 - Leveraging technology and China's highly digitalised economy to secure our competitiveness



Our 2019-2021 Strategic Vision

The Global Markets Leader in the Asian Time Zone – Connecting China, Connecting the World





1 | Sole Exchange Group in Asia's Leading Financial Centre with Robust and Resilient Business Model

- Sole operator of Cash and Derivatives markets and Post Trade infrastructure in HK
- International financial centre backed by rule of law and respected legal system, supported by skilled and professional financial community
- Diverse base of international, regional and local investors attracted to broad product ecosystem
- Competitive, transparent fee structure, alongside a transaction-based government fiscal regime
- Proven management track record of delivering strategic initiatives and financial performance



2 | Strong Structural Growth Sustained by Role as China's Offshore Capital Formation Centre and Entrenched China Capital Connectivity

- Globally leading IPO venue attracting both Mainland and international issuers
- Destination market for new economy issuers
- Major IPOs fuelling increased trading activity
- Northbound Connect ensures Hong Kong continues to benefit from the long-term growth in the onshore capital markets
- Southbound Connect secures Hong Kong's role as the primary destination market for Mainland investors' global diversification drive
- Sustained Mainland capital flow will cement Hong Kong's role as a destination market for international underlying



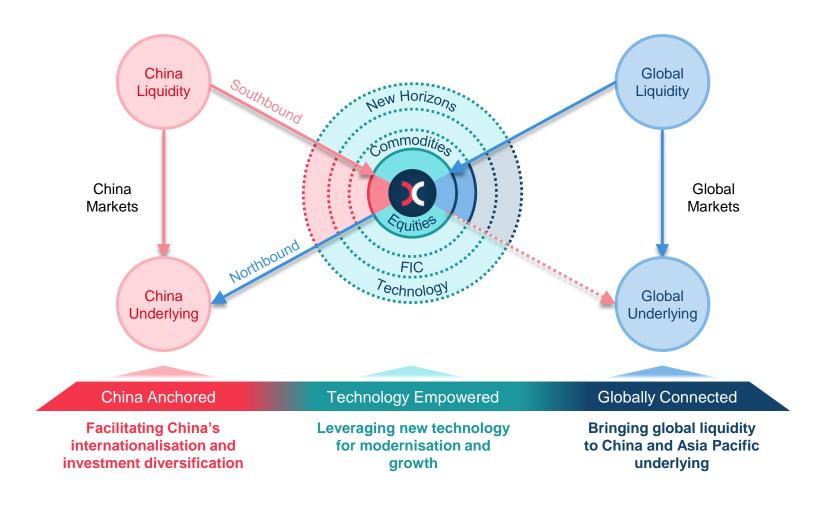
3 | Future Growth Opportunities in Replicating Our China Connectivity in Equities and Leveraging Technology to Transform FICC

- Early stage in HKEX's FICC journey
- Initial success in commodities "buy one (LME), build one (QME)"
- RMB internationalisation will help create a major FIC market in the Asian time zone and we plan to replicate our track record in equities, with Bond Connect demonstrating notable success in its initial phase
- Grow our FICC capability and international footprint when the right opportunities present themselves
- Leverage technology and partnerships (AI, blockchain, data) to develop new ways to compete in the emerging FICC space and China's digitalised economy



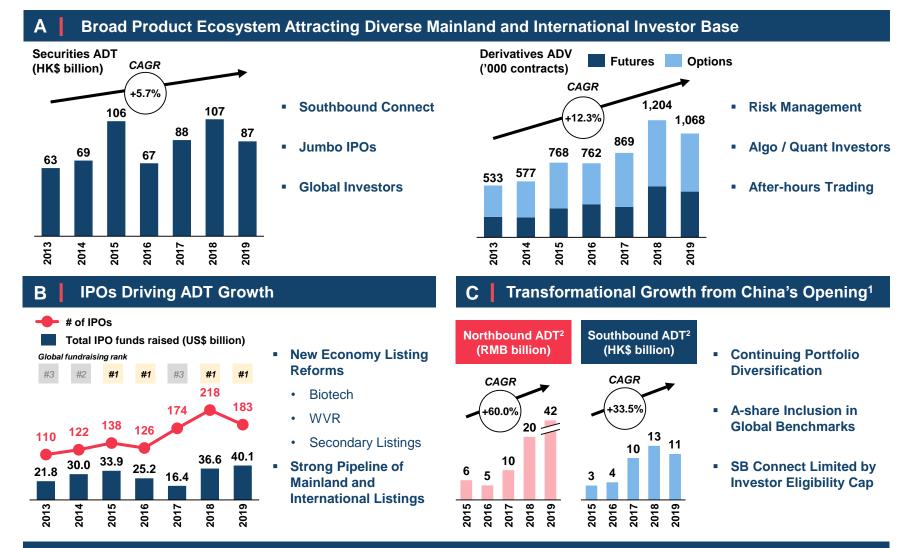
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Core Business Well-Positioned for Organic and Structural Growth

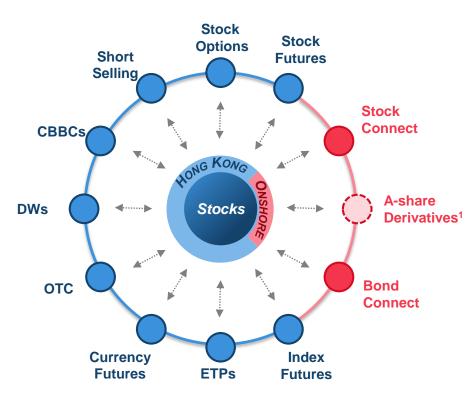






- Shanghai-HK and Shenzhen-HK Stock Connect was launched in Nov 2014 and Dec 2016 respectively.
- Buy + Sell ADT.

A Diverse International Investor Base Attracted to Broad Product Ecosystem



Algo / Quant Participation in Cash Market

Relatively low (circa. 10-20% of ADT)

Due to...

- Presence of stamp duty
- · Minimal high frequency trading
- Single market structure

Algo / Quant Participation in Derivatives Market

Relatively high (circa. 30-40% of ADV)

Driven by...

- No stamp duty
- Market maker participation
- Capital efficiency

Recent initiatives and future focus

- Market microstructure enhancements: leading to better price discovery and trade efficiency
- Targeted marketing and client support: onboarding 10+ clients each year
- Incentives: driving increased volumes
- Product cross-selling: creating arbitrage opportunities



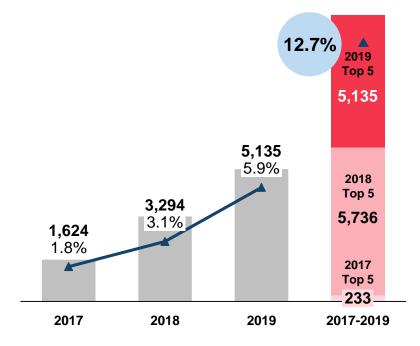
B Major IPOs Contributing to Increased Trading Activity

Rising Cash Market ADT Contribution from Major IPOs

ADT (HK\$ million)

% of Cash Market ADT

5 largest IPOs and related Structured Products ADT



Factors Driving Growth

Major IPOs

- Global #1 IPO venue, drawing leading Chinese and international issuers to HK
- Attracted the world's 2nd and 4th largest offerings in 2019 (Alibaba and Budweiser APAC)

Increasing share of new economy issuers in HK

- Facilitated by the Listing Reforms in 2018
- Extension of Connect to cover WVR companies (Xiaomi, Meituan)

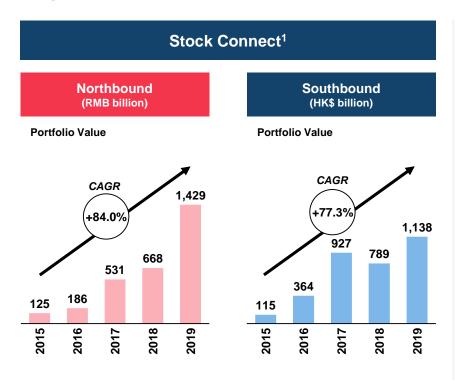
Wide range of products and risk management tools

 Liquidity further boosted by broad product ecosystem (ETPs, DWs, CBBCs, futures and options) for the underlying issuer

13% of 2019 ADT was contributed by the 5 largest IPOs in the last three years

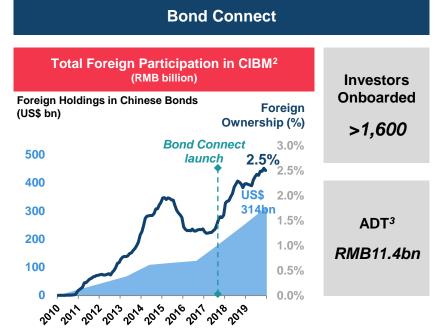


C Transformational Growth from China's Opening





- Inclusion of A shares into major global benchmarks
- Increasing selection of new economy companies in Southbound Stock Connect



- Inclusion of Mainland bonds into global fixed income indices
- Easier access to the Mainland bond market via more trading platforms
- Increasing use of RMB globally and need to reinvest into RMB assets

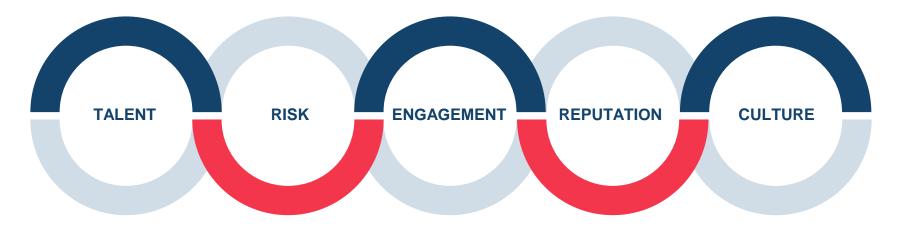
Benefiting from the increased capital flow into and out of Mainland China, in particular inbound flows driven by international index inclusions



- 1. Shanghai-HK and Shenzhen-HK Stock Connect was launched in Nov 2014 and Dec 2016 respectively.
- 2. Foreign participation in CIBM was first allowed in 2010 when the PBOC rolled out a Pilot Scheme to allow foreign financial institutions to invest in CIBM.
- 3. From Jan 2019 to Jan 2020.

Focus on Organisational Excellence and CSR

HKEX is focused on the pursuit of organisational excellence



INVESTMENT IN TALENT AND CULTURE

- Newly-articulated Purpose, Vision and Values
- CE Awards
- Leadership Team development programme
- Group-wide People Survey

GLOBAL STAKEHOLDER ENGAGEMENT

- World Economic Forum 2020 Strategic Partner
- Raised HK\$1 billion for the Community Chest of HK since 1999
- Strong regulatory, industry and customer engagement

RESILIENCY AND SUSTAINABILITY

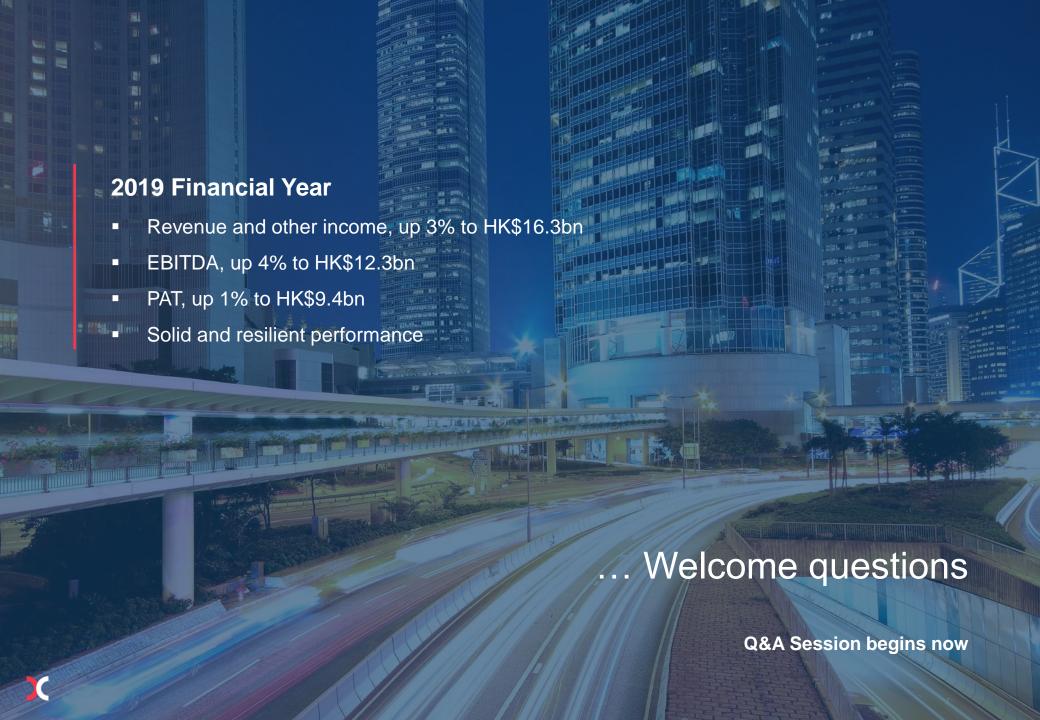
- HKEX Future Workplace Programme
- Sustainability Leader in S&P Global's Sustainability Yearbook 2020
- Redefined CSR strategy
- New HKEX Foundation



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Financial Highlights – Income Statement

| (HK\$ million, unless stated otherwise) | 2019 | % of Revenue & Other Income | 2018 | % of Revenue & Other Income | Y-o-Y Change |
|--|-----------|--------------------------------|------------|--------------------------------|--------------|
| Results | | | | | |
| Revenue and other income | 16,311 | 100% | 15,867 | 100% | 3% |
| Operating expenses | (4,048) | (25%) | (4,110) | (26%) | (2%) |
| EBITDA | 12,263 | 75% | 11,757 | 74% | 4% |
| Depreciation and amortisation | (1,044) | (6%) | (762) | (5%) | 37% |
| Operating profit | 11,219 | 69% | 10,995 | 69% | 2% |
| Costs relating to proposed combination with LSEG | (123) | (1%) | - | 0% | N/A |
| Finance costs and share of profits less losses of joint ventures | (145) | (1%) | (112) | (1%) | 29% |
| Profit before taxation | 10,951 | 67% | 10,883 | 69% | 1% |
| Taxation | (1,561) | (10%) | (1,592) | (10%) | (2%) |
| Loss attributable to non-controlling interests | 1 | 0% | 21 | 0% | (95%) |
| Profit attributable to HKEX shareholders | 9,391 | 58% | 9,312 | 59% | 1% |
| Basic earnings per share | \$7.49 | | \$7.50 | | (0%) |
| Headline ADT on the Stock Exchange | \$87.2 bn | | \$107.4 bn | | (19%) |
| Capex | \$1,068 m | | \$988 m | | 8% |

 [%] does not add up due to roundings.



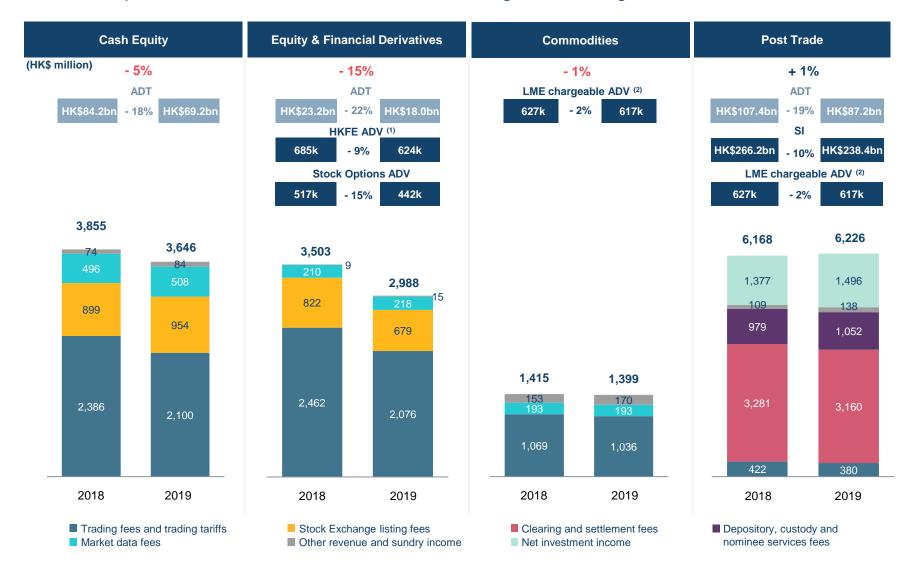
Performance by Operating Segment

| HK\$ million | Cash Equity | Equity & Financial Derivatives | Commodities | Post Trade | Technology | Corporate Items | Group 2019 | Group 2018 |
|--|----------------|--------------------------------------|-------------|---------------|------------|--------------------|---------------|---------------|
| Revenue and other income | 3,646 | 2,988 | 1,399 | 6,226 | 796 | 1,256 | 16,311 | 15,867 |
| % of Group Total | 22% | 18% | 9% | 38% | 5% | 8% | 100% | 100% |
| Operating expenses | (603) | (551) | (668) | (824) | (245) | (1,157) | (4,048) | (4,110) |
| EBITDA | 3,043 | 2,437 | 731 | 5,402 | 551 | 99 | 12,263 | 11,757 |
| % of Group Total (1) | 25% | 20% | 6% | 44% | 4% | 1% | 100% | 100% |
| EBITDA margin | 83% | 82% | 52% | 87% | 69% | 8% | 75 % | 74% |
| Depreciation and amortisation | (128) | (94) | (327) | (237) | (39) | (219) | (1,044) | (762) |
| Costs relating to proposed combination with LSEG | - | - | - | - | - | (123) | (123) | - |
| Finance costs | (15) | (12) | (8) | (82) | (1) | (59) | (177) | (114) |
| Share of profits less losses of joint ventures | 38 | (6) | - | _ | - | - | 32 | 2 |
| Profit before taxation | 2,938 | 2,325 | 396 | 5,083 | 511 | (302) | 10,951 | 10,883 |



Drivers of Trading and Clearing Revenue

Relationship between headline ADT and overall trading and clearing income is not linear

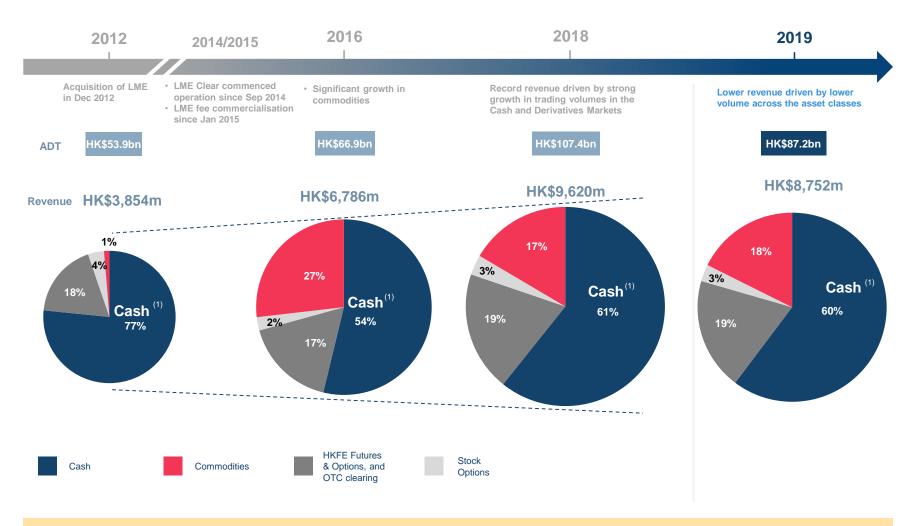


^{1.} Excludes London Metal Mini Futures, Gold Futures and Iron Ore Futures



^{2.} Chargeable ADV excludes Admin Trades (which became chargeable from May 2019 at a very low trading fee rate of US\$0.04 per contract and clearing fee rate of US\$0.02 per contract) and other non-chargeable trades.

Trading and Clearing Revenue by Market

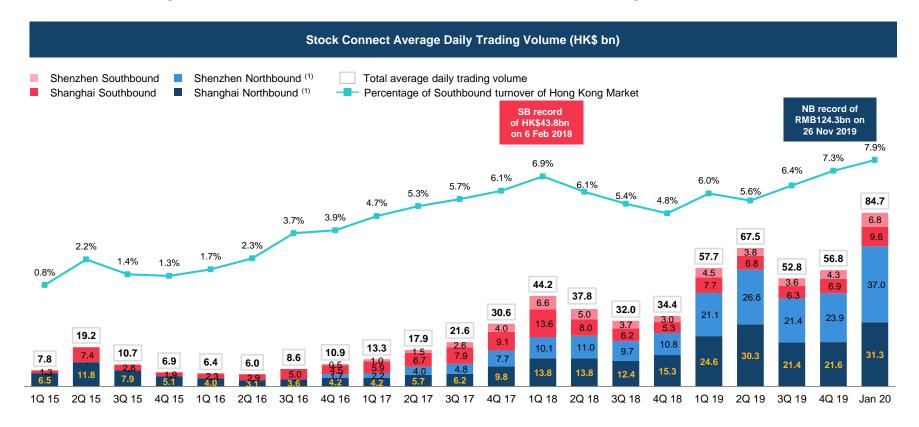


Revenue diversification following acquisition of LME and growing Derivatives Market



Stock Connect – Trading Trends

Stock Connect generated record income of HK\$1bn in 2019, 49% higher than 2018



- Northbound turnover was significantly higher in 2019, continuing on the strong performance in 2018 especially after the A-shares inclusion in global indexes
- Southbound trading has picked up versus 2H 2018 due to better market conditions

Index inclusions in 2019 have boosted Northbound turnover



Source: HKEX; data as of Jan 2020

^{1.} Northbound (NB) trading is conducted in RMB; The NB figures in the chart are converted to HKD based on the month-end exchange rate.

^{2.} Does not add up due to roundings.

